



FERNLEITUNGS-BETRIEBSGESELLSCHAFT MBH

SERVICE IS OUR BUSINESS



Electric vehicle charging station in a depot

FOREWORDS

Dear readers,



Marion Zekorn

Fernleitungs-Betriebsgesellschaft mbH (pipeline operating agency, FBG) has, for decades, been a synonym for the safe and reliable supply of armed forces in Germany with aviation fuel and temporarily also with ground fuel. That major task of FBG has always been accomplished impressively and unreservedly through the comprehensive maintenance of the German parts of two NATO pipeline systems even during times of crisis.

Civilian co-use of these networks has also been permitted for more than 30 years. Direct connections to major airports, refineries and civilian depots have been established. Today, FBG is capable of guaranteeing that the aviation fuel supply to NATO Armed forces and the Bundeswehr (German Armed Forces) as well as to civilian customers is always secure and flexible – not only from military aspects, but also from economic and sustainability aspects.

As for the future, I wish the FBG management and all FBG employees always the very best, good fortune and every success in responding to new challenges.

Yours truly, Marion Zekorn
Chair of the supervisory board, Fernleitungs-Betriebsgesellschaft mbh

Ladies and Gentlemen,

A word in advance!

Service is our business! According to this slogan, FBG, which has more than 300 employees in Bonn, Idar-Oberstein and fifteen operational sites in several federal states, makes an important contribution to the high-quality supply of military air bases and civilian airports. We are always aware of our technical and logistical responsibilities, which we meet in the interest of all our customers, not least because many partners in business, industry and public administration actively support us. We would like to express our sincere thanks for this support.



Stefan Pott

You will find the milestones of our company's development since the foundation of FBG in 1956 on the following pages.

Together with you, our partners, customers and friends, we want to achieve further success in the next decades, directing particular attention to safety and sustainability in all their manifestations.

My FBG team is looking forward to writing the next chapters of this story with all of you.

Yours truly, Stefan Pott
Managing Director, Fernleitungs-Betriebsgesellschaft mbh

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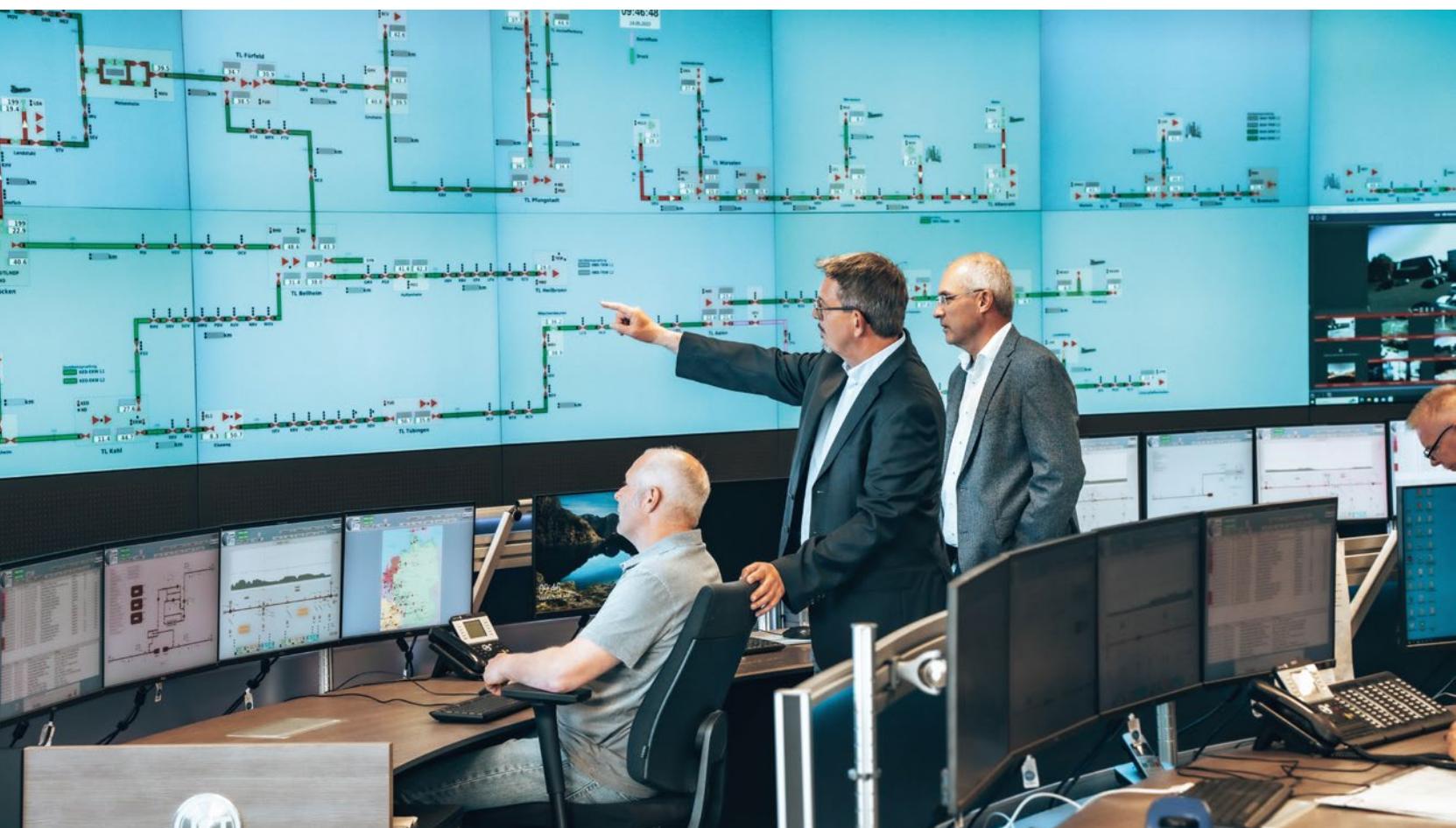
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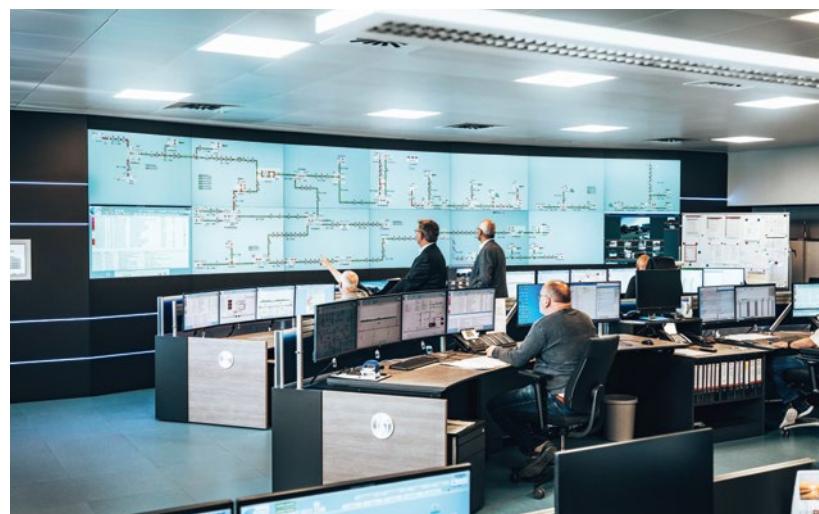


Control room for 24/7 monitoring of all pipelines

MILESTONES OF DEVELOPMENT

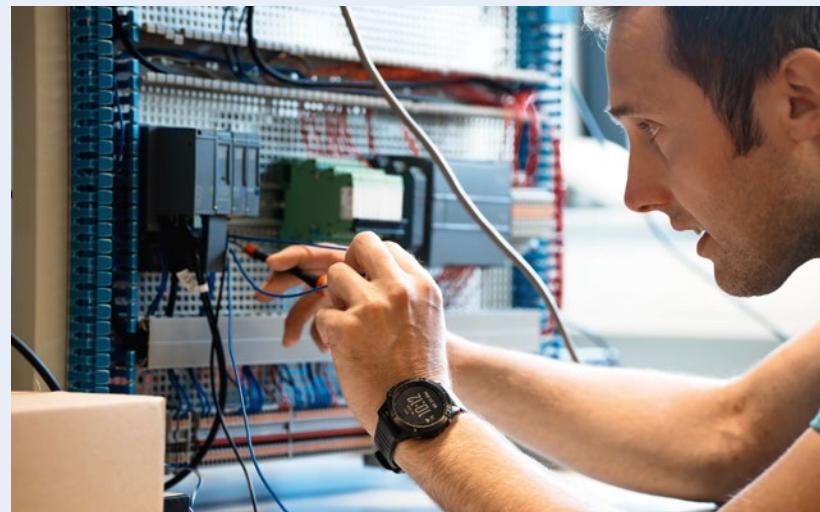
The inaugural meeting held on 27 August 1956 marks the start of FBG. During that meeting, the Federal Ministry of Defence tasked FBG with operating the pipeline network which France and the United Kingdom had set up on the territory of the Federal Republic of Germany for the purpose of supplying their own armed forces.

In the beginning, the network covered 235 km in total length. Soon, FBG also became responsible for the U.S. Armed forces' installations, afterwards the entire part of the Central Europe Pipeline System (CEPS) located in Germany, and, in 1980, the North European Pipeline System (NEPS) was added. Since 1974, the headoffice (Central Services) has been located in Bonn-Bad Godesberg.



FACTS & FIGURES

	CEPS/NEPS (in Germany) in 2023	CEPS/NEPS total in 2023
Number of employees	330	995
Depots	14	36
Storage capacity	approx. 0.5 million m ³	approx. 1.2 million m ³
High-pressure pumping stations	22	71
Underground pipelines	approx. 1,750 km	approx. 5,300 km
Truck loading stations	11	16
Rail loading stations	2	2



**Peter
Spieleder GmbH**

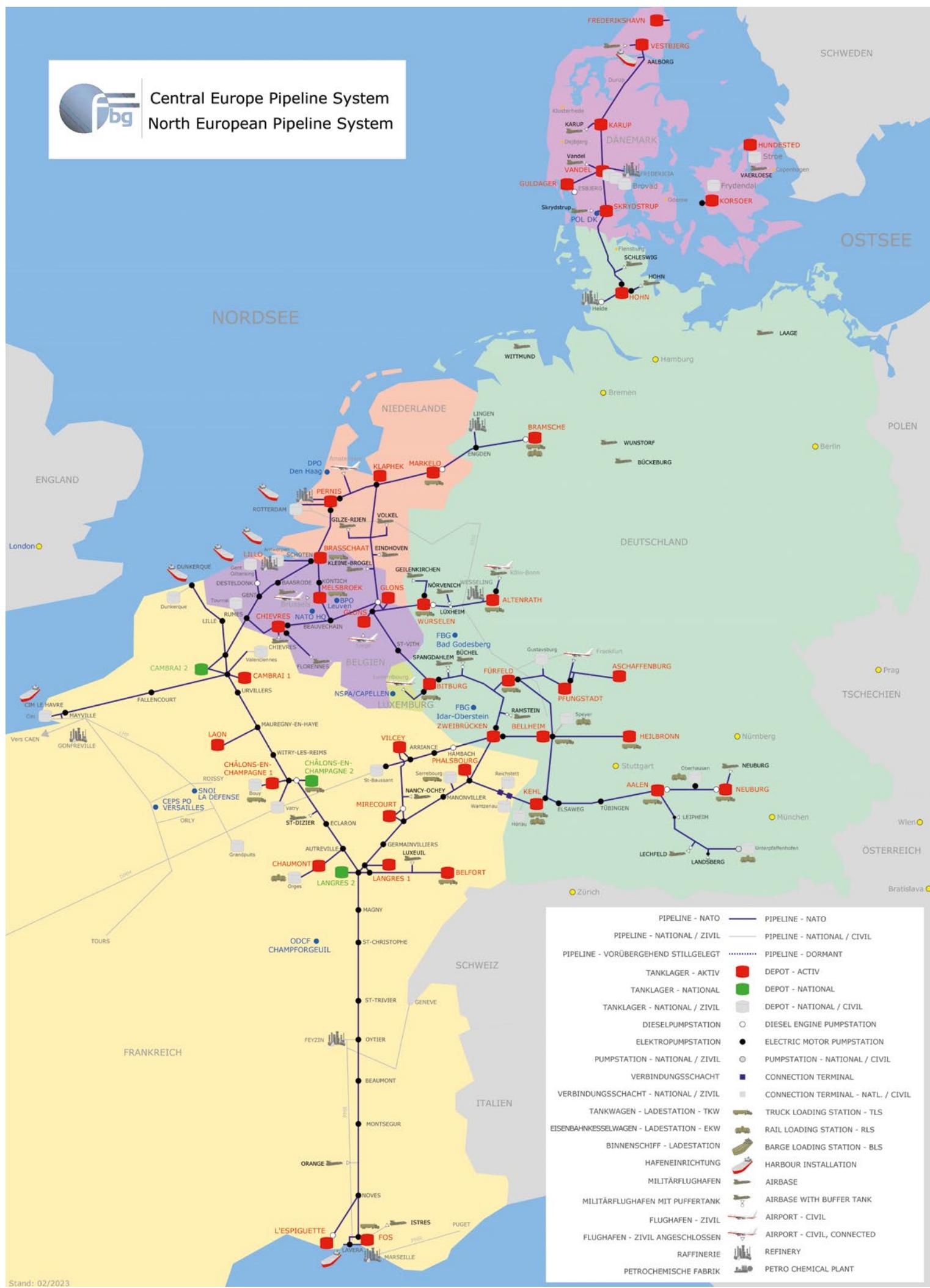


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THE FBG IN THE CENTRAL EUROPE PIPELINE SYSTEM AND THE NORTH EUROPEAN PIPELINE SYSTEM

Since the early 1950s, ensuring fuel supply of the NATO Armed Forces in Central Europe was identified as a central logistic challenge. Consequently, NATO started to build a cross-border pipeline network as well as the associated storage capacities.

Currently, there are nine NATO pipeline systems in twelve European countries. This joint military facility ensures the armed forces' fuel supply in both peace and conflict situations and during military missions abroad. The CEPS runs through Germany, France, Belgium, the Netherlands and Luxembourg, and the United States are a co-user. The CEPS comprises about 5,700 km of pipeline and 36 depots, about 1,750 km of pipeline and 13 depots are located in Germany.

The NEPS runs through Schleswig-Holstein in Northern Germany and Denmark. The German part includes about 130 km of pipeline and one depot.



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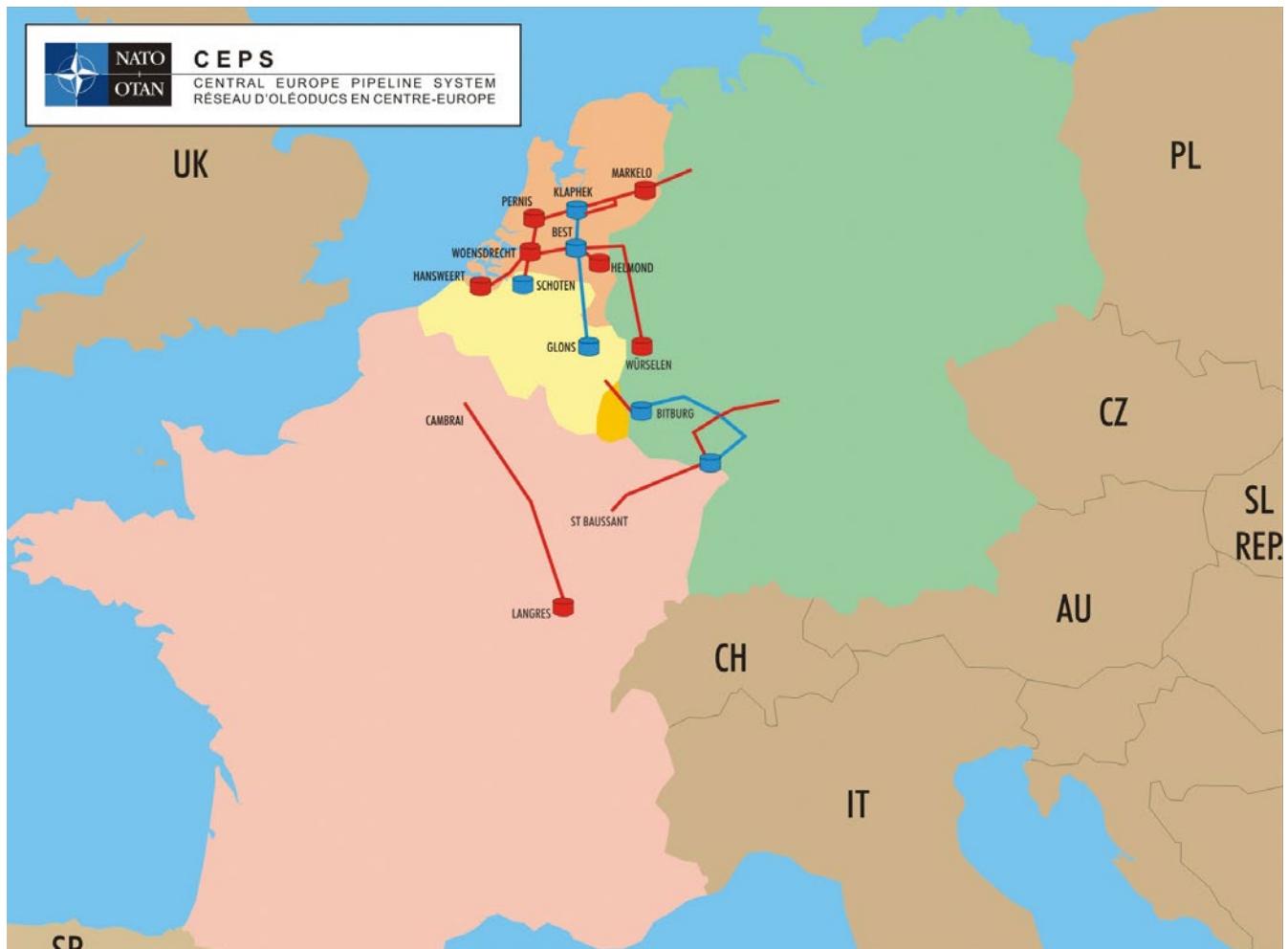
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WER WIR SIND

I.G.L. zählt zu den **führenden Unternehmen** im Bereich Ingenieurvermessung mit **Schwerpunkt** Hochbau, Ingenieurbau, Laserscanning, Drohnenbefliegung, Pipelinevermessung, Monitoring von Bauwerken, FTTx, Hydrographie und Systementwicklung.

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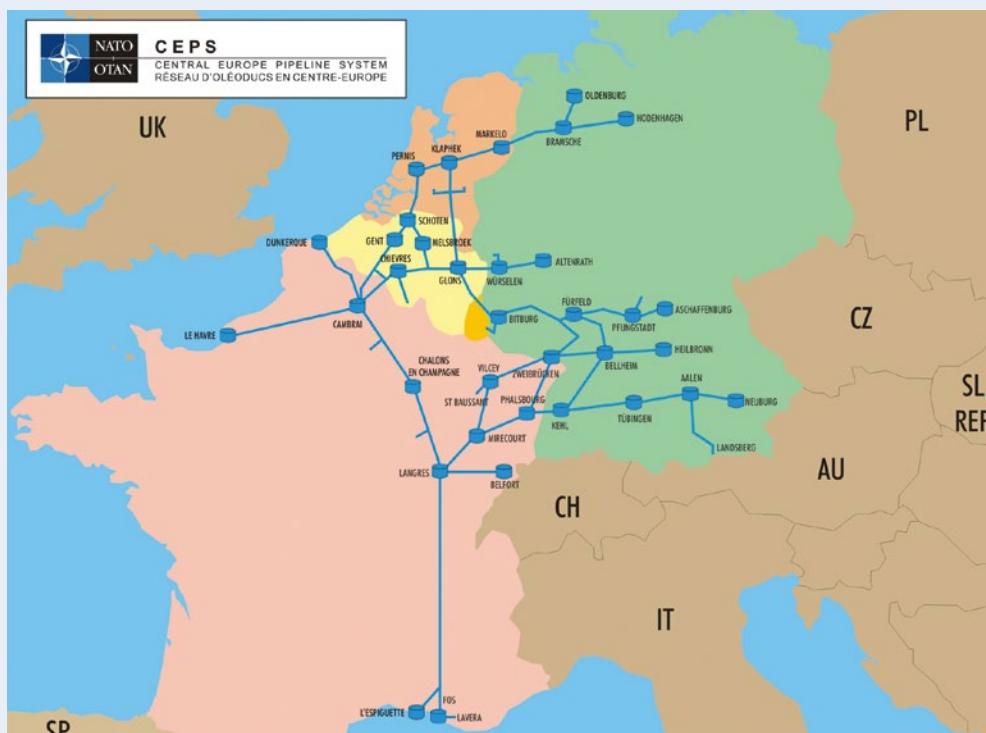


1958

Development of the Central Europe Pipeline System

In the beginning, the network covered sections of 235 km total length. Over the decades, it has been extended to a length of about 5,650 km, with direct access to the large ports of Rotterdam, Ghent, Antwerp, Le Havre and Lavéra in the south of France. This allows for efficient picking-up and onward transport of products from all over the world.





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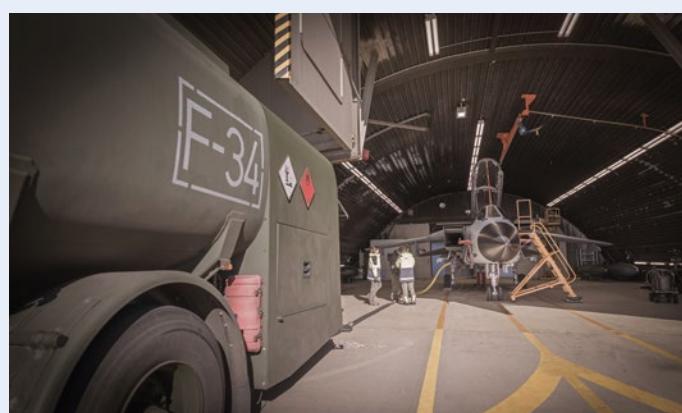
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FROM FUEL SUPPLIER OF MILITARY AIRFIELDS TO KEY PLAYER IN CIVILIAN AIR TRANSPORTATION

As early as 1959, NATO recognised the advantages in opening the CEPS to civilian customers. Therefore, the NATO Council decided to permit civilian co-use of the CEPS. Military use, however, remained a priority. During the extremely cold winter of 1963 – with temperatures below -26° C – about 270,000 m³ of heating oil were handled in the Kehl and Bedesbach depots. In those days, 200 tank trucks left the Kehl depot. Civilian co-use of the CEPS culminated in 1972/73 during the so-called oil crisis, when heating oil and diesel fuel were sometimes transported from the Antwerp and Rotterdam ports as well as from the Lingen refinery to destinations as far away as Strasbourg. CEPS proved to be a reliable transport system even in times of crisis.

By taking the decision to fill the major part of the CEPS with the Jet A1 civilian aviation fuel, NATO once and for all created the prerequisites for establishing the CEPS as a carrier of aviation fuel in the civilian market. Since that time, CEPS has held a market share of about 30% of total transports in the member nations concerned and has become an indispensable pillar to secure supply within the CEPS territory and beyond (such as in Switzerland).

Today, cooperation with the civilian industry is contributing considerably (up to 70 % in Germany) to the funding of the annual operating cost and therefore reduces the burden on national budgets.



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TEAM PROFILES



© Bundeswehr/Simon Otte



Christian R.
Foreman, Altenrath depot

I started to work for FBG as a foreman with the Altenrath maintenance team in 2011. I got to know many depots and pipeline sections, an experience that was very valuable to me. In 2016, I transferred as a foreman to the Altenrath depot. Every day, my work presents new challenges posed by quickly changing pump operations, infrastructural measures and building sites.

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FBG'S ROLE IN SUPPLYING CIVILIAN AIRPORTS IN GERMANY

In Germany, FBG transports kerosene to the linked airports Frankfurt and Cologne-Bonn. Additionally, the airports in Munich, Berlin-Schönefeld, Leipzig and Stuttgart as well as the Zurich airport in Switzerland, are supplied with fuel from the CEPS. FBG – in close cooperation with civilian customers such as oil companies – will pursue the goal of contributing to reliable, efficient and eco-friendly supplies, while maintaining its leading position as a single carrier of Jet A1 in Germany.



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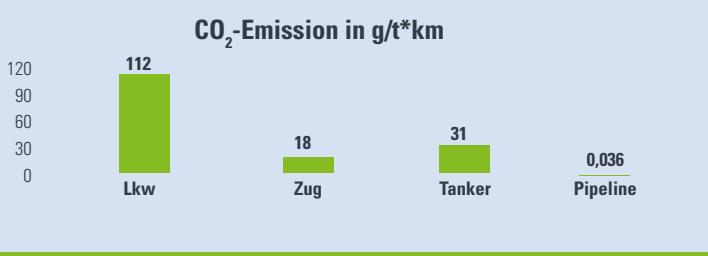




Pipeline protection and inspection by Unmanned Aerial Vehicle

COMMITTED TO SUSTAINABILITY

In 2022, we transported **4.34 million m³** in underground pipelines without harming the environment.



The pipeline as the eco-friendliest means of transport

For many years, sustainability has been an important element of our internal agenda. We identified and addressed this topic at an early stage, especially with regard to the energy aspect on which we focus in light of our core business: the transportation of kerosene through pipelines by means of electrically operated pump units. Although we operate as a carrier of a commodity (mineral oil) and in a business (aviation) neither of which is much associated with sustainability, growth targets and sustainability can be reconciled at the CEPS and thus at FBG.

From an economic point of view, it is desirable to increase the market share of pipelines as a means of transport, since pipelines are clearly superior, as far as security of supply, operational safety and energy efficiency are concerned. We are promoting these advantages to our customers, traders and airlines. The FBG team has greater awareness about adopting sustainability as a basis of their actions in all areas, in their routine "on-board operations" at the operational sites as well as when procuring products and services.

CLIMATE PROTECTION

Pipelines are the eco-friendliest means of transport

- The Federal Government is demanding a German global pioneering role for an efficient, secure, eco-friendly aviation system*¹
- Pipelines are efficient, secure means of transport with a high degree of eco-friendliness
- Industry and Federal Government are committed to the principle of sustainable development*²
- Our contribution to a green economy: electric power from renewable energies to operate the CEPS in Germany (as of 2016: 100 %)!



*¹: Luftfahrtstrategie der Bundesregierung (Aviation Strategy of the Federal Government) of March 2014

*²: BDI/BMU Memorandum für eine Green Economy (Memorandum for a Green Economy) dated 12 June 2012



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WE TAKE CARE

Environmental protection and sustainability are integral parts of our business strategy. Climate protection, air pollution control and resource conservation are central aspects. A "sustainability info letter" is sent to employees to raise their awareness and at regular intervals we issue a declaration of compliance with the German sustainability code.

Fire protection and fighting oil contamination are core elements of damage limitation. The Pipeline Ordinance, the Technical Rule for Pipelines and the relevant notices of approval are the main technical regulations. Regular exercises carried out in cooperation with fire brigades, disaster control organisations and other civilian points of contact serve to deepen the knowledge of local conditions, and are an essential tool for recognising dangers and hazards in time and for suggesting appropriate measures. In connection with flooding/extreme weather events ("Flooding disaster in North Rhine-Westphalia and Rhineland-Palatinate in July 2021") and in order to advance the training for oil contamination fighters, we formed a new team of experienced staff members. The tasks of the project team include initial and follow-up training of staff, the improvement of internal communication/coordination, and the procurement of task-related equipment items.

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WE ASSUME RESPONSIBILITY

FBG is responsible for the major part of the CEPS network. FBG's responsibilities are quite complex in terms of safety, environmental protection and quality and require a high level of personal commitment and close coordination with the people in charge at government agencies and companies. FBG monitors the pipeline network 24/7. Additionally, experts from external companies carry out inspections at regular intervals. In accordance with the legal requirements, our own laboratory in Idar-Oberstein regularly checks the quality of the product carried. We can look back on an uninterrupted accreditation of our main laboratory since 1995 in order to meet highest requirements.





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SIEMENS



SAFETY FIRST

At FBG, we set great store by having a modern work environment, which is why we also created a secure server environment for working from home. In order to guarantee the security of our data, we rely on the zero trust principle under which access is granted only on a need-to-know basis. Additionally, we are involved in various activities, such as developing new software for depot operations and supporting quality assurance in the central laboratory. We rely on the latest web technologies for any documents for which publication is mandatory. We offer specific training sessions for our staff to raise awareness about cyber security and we participate in the "work experience day" project for students in order to recruit potential staff members.

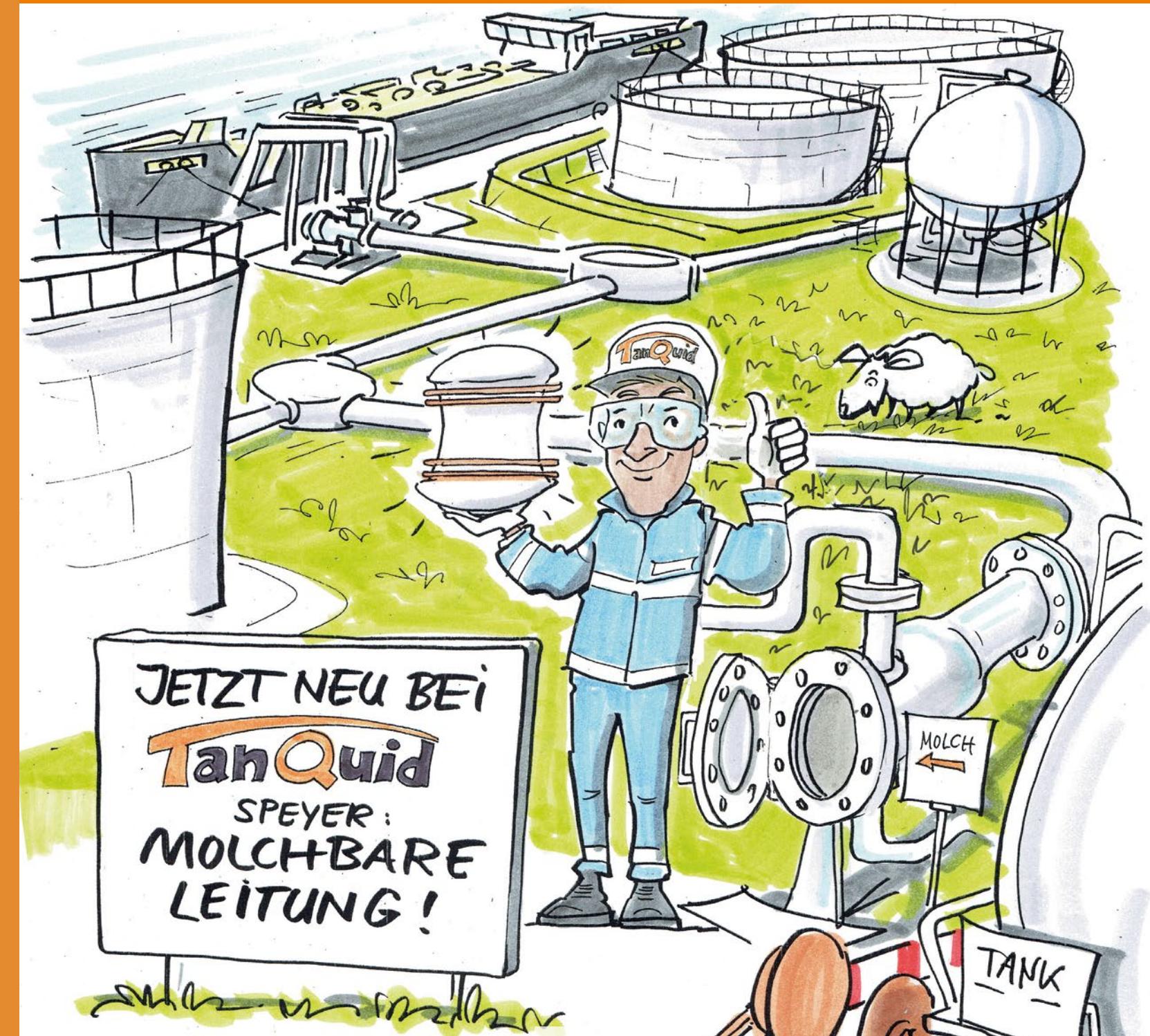
TEAM PROFILES



Kevin L.
Deputy head of IT

I have been employed with FBG mbH since 2012, first as an IT administrator, and since 2016 I have been the deputy head of IT, and I am in charge of the IT professions training.

My tasks include developing IT strategies, implementing IT systems and ensuring the security of IT infrastructures. I apply my extensive experience of project management and cooperating with other departments to make sure that our IT systems meet the business requirements. In addition to the exclusively theoretical work, concepts and development, I am thrilled by the possibilities my job offers in the fields of implementation and realisation of such projects. I also like to pass on my knowledge to trainees and other members of the IT team.



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TEAM PROFILES



Tobias H.
Head of operational support

After having completed my vocational training as an electronics technician for industrial engineering and my subsequent studies in the field of high-energy electronics and high-voltage engineering, I started my first job as an electrical engineer at the maintenance section located in Idar-Oberstein. I first set up a new organisational structure in the field of electrical engineering, before I was appointed as the responsible electrical engineering officer.

In the beginning of 2020, I took up my post as head of operational support, a job that includes not only the support of infrastructure projects, but also the tasks of preparing and handling the budget for operational service, depot and pump stations, respectively. I am still performing the duty of overall responsible electrical engineering officer.



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WE ARE FBG!

Our more than 300 employees form a team of various trades, currently dispersed at 17 locations across Germany. They are skilled, experienced and motivated and provide reliable services in the interest of our customers.

Our presence across Germany makes us a reliable employer also in economically underdeveloped regions and in a technically sophisticated task area.

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VOCATIONAL TRAINING

Starting with the first successful apprentice in the specialisation of "electronics technician for industrial engineering" in the Pfungstadt depot in 2009, we have since offered training in various trades, also in non-technical trades. We are thus contributing to easing the shortage of specialists in Germany, while creating potential for staff recruitment into our company. So far, seven young women and men at five operational sites have received their skilled worker's certificates or examination certificates of the German Chamber of Industry and Commerce; three more are being trained. We will increase the annual quota depending on demand and our capacities.

Additionally, FBG regularly offers internships to secondary school students. Students can thus gain first insights into the company's everyday work, pursue their interests and test their capabilities in practice. By regularly offering these student internships, FBG supports the vocational orientation of young people and promotes potential future trainees.



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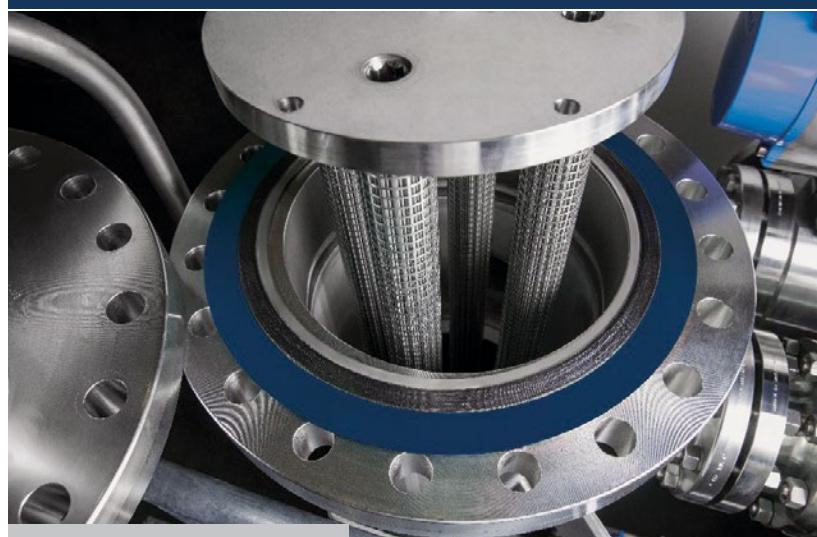
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FBG AS A CONTRACT AWARDER

When awarding contracts for the delivery of products and services, we rely on long-standing, commercially and legally stable relationships with our partners and suppliers. In that context, trustful and fair cooperation is of major importance to us. Generally, the entire procurement management is done in accordance with the requirements for public contract awarders. You find all our public invitations to tender at www.bund.de. In addition to achieving as much competition as possible, the objective of invitations to tender is to support the participation of smallest, small and medium-sized enterprises. The evaluation of offers focuses on such parameters as quality, sustainability, expert knowledge and reliability, in addition to aspects of profitability.

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- > Tankreinigung
- > Kanalreinigung
- > SOG-Maßnahmen



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Mit uns für die Umwelt



www.francois-entsorgung.eu



At the annual pipeline symposium, organized by FBG, competent speakers from the public administration and industry hold briefings on new regulations as well as on technical sets of rules; the focus is on technical briefings on pipeline engineering.

TEAM PROFILES



Sabrina K.
Head of purchasing department

I have been working in the FBG Central Services purchasing department in Bonn since 2015. Supported by FBG, I acquired my diploma in business administration in a correspondence course at the Wismar University and was subsequently promoted from the position of an administrative specialist to head of department. My work is varied and demanding, which I like very much; the cooperation with my co-workers and my business partners is productive and positive. It was my father who made me aware of the position at the FBG; he has been working in one of the FBG depots for many years. By the way, my husband has been working at the same operational site for four years. We like the family atmosphere.

*Ihr Partner für Straßenbau, Garten-, Landschaftsbau und Glasfaserbau.
Im Jahre 2000 von Ralf Degen gegründet und von Lukas Degen in zweiter Generation geführt sind wir stets an unseren Aufgaben und Zielen gewachsen.
Für Ihr nächstes Bauvorhaben bringen wir einiges an Erfahrung und Können mit.*

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DEVELOPMENT AND PROSPECTS

The long-term prospects for the pipeline system and thus for our company remain positive, mainly because liquid fuel that can be transported in pipelines will remain an indispensable and predominant feature in aviation for the foreseeable future.

Since 1 January 2023, transporting sustainable aviation fuel in the CEPS has been permitted. The increasing development and production of synthetic fuels will intensify that effect and demand for transportation via pipeline, which is the most sustainable transport route, will remain high accordingly.

As a medium-sized company in a line of business whose success depends decisively on external framework conditions, we are aware of the importance of good cooperation. Especially in aviation logistics, efficient cooperation is indispensable. Regarding to this, we remain committed to our stakeholders, armed forces and national civilian customers and hope for further successful years together with you.

We appreciate your loyalty!



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OUTLOOK

Civilian transports via pipeline in the responsibility of FBG are contributing significantly to environmental protection – because, among other things, we only use electric power from regenerative sources of energy. The direct connections between the CEPS and the civilian airports also reduce transportation via modes of transport like water, rail and road, and the resulting environmental impact and safety risks.

The logistic importance of a flexible, secure pipeline network that is equally accessible to civilian customers and connected to the most important western European seaports and refineries is likely to increase in the future, especially in view of the expected further increase in kerosene imports from overseas.



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TEAM PROFILES



Uwe K.
Manager,
Zweibrücken depot

Since 1999 I have been the manager of the Zweibrücken depot, after having served in the Bundeswehr for 13 years in 800 Engineer Pipeline Bataillon. I had learnt a lot from many pipeline exercises with the FBG. At that time, the depot looked like it was dormant, over time it has undergone a metamorphosis and can now serve as a model depot.

That is, of course, possible only if employees and depot manager cooperate internally and externally. Some members of my team previously served in the Engineer Pipeline Bataillon in Zweibrücken, many were members of the voluntary fire brigade of the Zweibrücken-Land association of municipalities.

That means there is fertile ground for future activities. Looking back on my years at FBG, I can state that my work was very varied. I always applied the principle of "I want to – I can do – I will do".

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